May 10, 2024

Consolidated Financial Results for the Fiscal Year Ended March 31, 2024 (Under Japanese GAAP)

ESLEAD CORPORATION Company name: Tokyo Stock Exchange 8877 Listing:

Securities code:

URL: https://www.eslead.co.jp

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June 27, 2024 Scheduled date of annual general meeting of shareholders: June 28, 2024 June 28, 2024 Scheduled date to commence dividend payments: Scheduled date to file annual securities report: Preparation of supplementary material on financial results: Yes Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sale | S | Operating p | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | |
|-------------------|-----------------|-----|-----------------|------------------|-----------------|-----------------|-----------------|---|--|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | |
| March 31, 2024 | 80,286 | 0.5 | 11,631 | 22.7 | 11,346 | 21.1 | 7,518 | 22.3 | |
| March 31, 2023 | 79,913 | 7.1 | 9,481 | 9.5 | 9,368 | 9.2 | 6,147 | 13.2 | |

Note: Comprehensive income For the fiscal year ended March 31, 2024: ¥ 7,605 million For the fiscal year ended March 31, 2023: ¥ 6,193 million [13.4 %]

| | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary profit to total assets | Ratio of operating profit to net sales |
|-------------------|--------------------------|----------------------------|------------------|--|--|
| Fiscal year ended | Yen | Yen | % | % | % |
| March 31, 2024 | 487.27 | - | 11.8 | 7.4 | 14.5 |
| March 31, 2023 | 398.40 | - | 10.5 | 7.5 | 11.9 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio | Net assets per share |
|----------------|-----------------|-----------------|-----------------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2024 | 168,954 | 66,873 | 39.6 | 4,334.08 |
| March 31, 2023 | 135,867 | 60,965 | 44.9 | 3,951.19 |

Reference: Equity
As of March 31, 2024: ¥ 66,873 million As of March 31, 2023: ¥ 60,965 million

(3) Consolidated cash flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at end of period |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|--|
| Fiscal year ended | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| March 31, 2024 | (32,213) | (603) | 22,506 | 15,716 |
| March 31, 2023 | (12,860) | (4,819) | 16,708 | 26,027 |

2. Cash dividends

| | | Annı | al dividends per s | share | | Total cash dividends | Dovout ratio | Ratio of dividends |
|--|-------------------|-----------------------|--------------------|--------------------|--------|----------------------|--------------|--------------------|
| | First quarter-end | Second quarter-end | Third quarter-end | Fiscal year-end | Total | (Total) | | |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Fiscal year ended March 31, 2023 | - | 40.00 | - | 50.00 | 90.00 | 1,388 | 22.6 | 2.4 |
| Fiscal year ended March 31, 2024 | - | 60.00 | - | 90.00 | 150.00 | 2,314 | 30.8 | 3.6 |
| Fiscal year ending March 31, 2025 (Forecast) | | 85.00 | | 85.00 | 170.00 | | 30.1 | |

Note: Revision of dividend forecast from the most recent announcement: Yes For details, please refer to the "Notice Concerning Differences between Forecast and Actual Results for the fiscal year ending March 31, 2024 and Dividend of Surplus (Dividend Increase)" released today (May 10, 2024).

3. Forecast of consolidated financial results for the fiscal year ending March 31, 2025 (from April 1, 2024 to March 31, 2025)

(Percentages indicate year-on-year changes.)

| | Net sales Operating profit | | profit | Ordinary profit | | Profit attribut owners of p | | Basic earnings per share | |
|---|----------------------------|------|-----------------|-----------------|-----------------|--------------------------------|-----------------|--------------------------|--------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2024 | 62,000 | 71.0 | 10,300 | 75.4 | 10,000 | 73.3 | 6,200 | 69.2 | 401.83 |
| Fiscal year ending March 31, 2025 | 98,500 | 22.7 | 14,200 | 22.1 | 13,700 | 20.7 | 8,700 | 15.7 | 563.85 |

* Notes

- (1) Changes in significant subsidiaries during the period (changes in specified subsidiaries resulting in the change in scope of consolidation): None
- (2) Changes in accounting policies, changes in accounting estimates, and restatement
 - (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
 - (ii) Changes in accounting policies due to other reasons: None
 - (iii) Changes in accounting estimates: None
 - (iv) Restatement: None
- (3) Number of issued shares (common shares)
 - Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2024 | 15,465,600 shares |
|--|-------------------|
| As of March 31, 2023 | 15,465,600 shares |
| Number of treasury shares at the end of the period | |

(ii) As of March 31, 2024 36,015 shares As of March 31, 2023 35,826 shares

(iii) Average number of shares outstanding during the period Fiscal year ended March 31, 2024 15,429,704 shares Fiscal year ended March 31, 2023 15,429,774 shares

[Reference] Overview of non-consolidated financial results

1. Non-Consolidated financial results for the fiscal year ended March 31, 2024 (from April 1, 2023 to March 31, 2024)

(1) Non-Consolidated operating results

(Percentages indicate year-on-year changes.)

| | Net sale | S | Operating profit | | Ordinary profit | | Profit | |
|-------------------|-----------------|-----|------------------|------|-----------------|------|-----------------|------|
| Fiscal year ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| March 31, 2024 | 60,248 | 1.6 | 8,289 | 27.4 | 8,518 | 26.1 | 5,832 | 26.9 |
| March 31, 2023 | 59,291 | 0.8 | 6,505 | 8.0 | 6,754 | 5.2 | 4,595 | 9.5 |

| | Basic earnings per share | Diluted earnings per share |
|-------------------|--------------------------|----------------------------|
| Fiscal year ended | Yen | Yen |
| March 31, 2024 | 378.02 | - |
| March 31, 2023 | 297.86 | - |

(2) Non-Consolidated financial position

| | Total assets | Net assets | Equity-to-asset ratio | Net assets per share |
|----------------|-----------------|-----------------|-----------------------|----------------------|
| As of | Millions of yen | Millions of yen | % | Yen |
| March 31, 2024 | 143,833 | 55,880 | 38.9 | 3,621.62 |
| March 31, 2023 | 116,370 | 51,658 | 44.4 | 3,347.99 |

Reference: Equity

As of March 31, 2024: ¥ 55,880 million As of March 31, 2023: ¥ 51,658 million

2. Non-Consolidated Financial Forecast for the fiscal year ending March 31, 2025 (April 1, 2024 - March 31, 2025)

(Percentages indicate year-on-year changes.)

| | Net sale | S | Ordinary profit | | Profit | | Basic earnings per share |
|---|-----------------|------|-----------------|------|-----------------|------|--------------------------|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2024 | 48,000 | 74.5 | 8,800 | 87.2 | 5,800 | 80.5 | 375.90 |
| Fiscal year ending March 31, 2025 | 69,500 | 15.4 | 10,200 | 19.7 | 6,950 | 19.2 | 450.43 |

^{*} Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

(Cautions on forward-looking statements, etc.)
The forward-looking statements, including forecasts of financial results, contained in these materials are based on information currently available to the Company and on certain assumptions deemed to be reasonable. However, the Company makes no guarantee that these forecasts will be achieved. Actual financial results, etc. may differ substantially due to various factors. Please refer to "(4) Future outlook" of "1. Overview of Operating Results and Others" on page 5 of the attached materials for the conditions that form the assumptions for the forecasts of financial results and cautions concerning the use thereof.

(Method of accessing supplementary material on financial results)

Supplementary material on financial results is disclosed via TDnet on the same day.

^{*} Proper use of earnings forecasts, and other special matters

Consolidated balance sheet

Total non-current assets

Total assets

(Thousands of yen) As of March 31, 2023 As of March 31, 2024 Assets Current assets 26,551,575 16,240,751 Cash and deposits Accounts receivable - trade 960,965 3,009,632 Real estate for sale 58,527,159 33,371,873 Real estate for sale in process 59,296,802 73,932,894 Other 3,273,802 4,515,978 Total current assets 123,455,019 156,226,416 Non-current assets Property, plant and equipment 2,406,492 2,751,333 Buildings and structures Accumulated depreciation (1,324,381) (1,265,433)Buildings and structures, net 1,141,058 1,426,951 Machinery, equipment and vehicles 2,172,164 2,172,164 Accumulated depreciation (346,391) (477,650) Machinery, equipment and vehicles, net 1,825,772 1,694,513 Land 3,169,777 2,966,303 Leased assets 2,122,371 2,170,922 Accumulated depreciation (986,399) (867,159) Leased assets, net 1,255,212 1,184,523 Construction in progress 1,393,885 1,393,885 Other 171,556 187,802 Accumulated depreciation (135,875) (150,629) Other, net 35,680 37,172 Total property, plant and equipment 8,617,912 8,906,824 Intangible assets 311,940 331,854 Investments and other assets Investment securities 421,531 556,027 Deferred tax assets 625,761 601,441 Other 2,415,400 2,351,513 Total investments and other assets 3,462,693 3,508,982

12,412,460

135,867,479

12,727,747

168,954,164

| | As of March 31, 2023 | As of March 31, 2024 |
|--|----------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable - trade | 2,726,648 | 2,146,631 |
| Electronically recorded obligations - operating | 3,029,180 | 5,659,852 |
| Current portion of bonds payable | 500,000 | |
| Short-term borrowings | 2,044,800 | 3,660,000 |
| Current portion of long-term borrowings | 24,315,897 | 18,287,392 |
| Lease liabilities | 137,372 | 135,943 |
| Income taxes payable | 2,733,555 | 2,303,275 |
| Advances received | 1,872,259 | 2,564,618 |
| Provision for bonuses | 237,297 | 230,873 |
| Other | 1,376,903 | 1,932,080 |
| Total current liabilities | 38,973,913 | 36,920,666 |
| Non-current liabilities | | |
| Bonds payable | - | 500,000 |
| Long-term borrowings | 34,141,409 | 62,889,47 |
| Lease liabilities | 1,213,583 | 1,152,891 |
| Retirement benefit liability | 148,968 | 155,280 |
| Provision for retirement benefits for directors (and other officers) | 233,562 | 239,187 |
| Asset retirement obligations | 23,320 | 23,320 |
| Other | 166,797 | 200,291 |
| Total non-current liabilities | 35,927,640 | 65,160,442 |
| Total liabilities | 74,901,554 | 102,081,108 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1,983,000 | 1,983,000 |
| Capital surplus | 2,871,307 | 2,871,307 |
| Retained earnings | 56,015,448 | 61,836,559 |
| Treasury shares | (64,324) | (64,924) |
| Total shareholders' equity | 60,805,431 | 66,625,942 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 160,493 | 247,113 |
| Total accumulated other comprehensive income | 160,493 | 247,113 |
| Total net assets | 60,965,925 | 66,873,055 |
| Total liabilities and net assets | 135,867,479 | 168,954,164 |

Consolidated statement of income

(Thousands of yen) Fiscal year ended Fiscal year ended March 31, 2023 March 31, 2024 79,913,787 80,286,796 Net sales Cost of sales 61,779,692 59,933,630 18,134,095 20,353,165 Gross profit Selling, general and administrative expenses Advertising expenses 807,829 662,237 Salaries and bonuses 3,234,284 3,151,465 Provision for bonuses 231,205 218,651 51,161 Retirement benefit expenses 50,780 Provision for retirement benefits for directors (and other officers) 6,062 5,625 Taxes and dues 1,288,498 1,597,161 Commission expenses 1,101,965 963,652 Depreciation 123,010 127,733 Other 1,809,064 1,944,474 Total selling, general and administrative expenses 8,652,701 8,722,161 Operating profit 9,481,393 11,631,003 Non-operating income 401 382 Interest income 31,994 Dividend income 12,517 Cancelation penalty income 16,575 36,710 Gain on guarantee deposits received 60,017 92,536 Subsidy income 21,103 14,173 Insurance claim income 40,569 34,415 Administrative service fee income 50,070 55,920 Other 64,843 53,592 319,727 Total non-operating income 266,099 Non-operating expenses 374,074 Interest expenses 518,698 78,000 Commission expenses 5,272 7,478 Other 604,176 Total non-operating expenses 379,347 Ordinary profit 9,368,145 11,346,554 Extraordinary income Insurance claim income 315,583 Total extraordinary income 315,583 Extraordinary losses Loss on retirement of non-current assets 15,075 3,403 20,770 Loss on tax purpose reduction entry of non-current assets Loss on disaster 279,229 Total extraordinary losses 315,074 3,403 Profit before income taxes 9,368,654 11,343,151 Income taxes - current 3,279,690 3,838,948 Income taxes - deferred (58,259)(14,180)Total income taxes 3,221,430 3,824,768 Profit 6,147,224 7,518,383 Profit attributable to owners of parent 6,147,224 7,518,383

Consolidated statement of comprehensive income

| | | (Thousands of yen) | |
|--|-------------------------------------|-------------------------------------|--|
| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 | |
| Profit | 6,147,224 | 7,518,383 | |
| Other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 45,849 | 86,619 | |
| Total other comprehensive income | 45,849 | 86,619 | |
| Comprehensive income | 6,193,073 | 7,605,003 | |
| Comprehensive income attributable to | | | |
| Comprehensive income attributable to owners of parent | 6,193,073 | 7,605,003 | |
| Comprehensive income attributable to non-controlling interests | - | - | |

Consolidated statement of changes in equity

Fiscal year ended March 31, 2023

| (Thousands of yen) |
|--------------------|
|--------------------|

| | | | | | | | | (Thousands of Jen) |
|---|----------------------|-----------------|-------------------|--|----------------------------|--|--|--------------------|
| | Shareholders' equity | | | Accumulated other comprehensive income | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 1,983,000 | 2,871,307 | 50,794,010 | (64,324) | 55,583,994 | 114,643 | 114,643 | 55,698,637 |
| Dividends of surplus | | | (925,786) | | (925,786) | | | (925,786) |
| Profit attributable to owners of parent | | | 6,147,224 | | 6,147,224 | | | 6,147,224 |
| Purchase of treasury shares | | | | | | | | |
| Net changes in items other than shareholders' equity | | | | | | 45,849 | 45,849 | 45,849 |
| Total changes during period | - | - | 5,221,437 | - | 5,221,437 | 45,849 | 45,849 | 5,267,287 |
| Balance at end of period | 1,983,000 | 2,871,307 | 56,015,448 | (64,324) | 60,805,431 | 160,493 | 160,493 | 60,965,925 |

Consolidated statement of changes in equity

Fiscal year ended March 31, 2024

(Thousands of yen)

| | | | | | | | | (Thousands of yell) |
|---|----------------------|-----------------|-------------------|--|----------------------------|--|--|---------------------|
| | Shareholders' equity | | | Accumulated other comprehensive income | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | Valuation difference on available-for-sale securities | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 1,983,000 | 2,871,307 | 56,015,448 | (64,324) | 60,805,431 | 160,493 | 160,493 | 60,965,925 |
| Dividends of surplus | | | (1,697,272) | | (1,697,272) | | | (1,697,272) |
| Profit attributable to owners of parent | | | 7,518,383 | | 7,518,383 | | | 7,518,383 |
| Purchase of treasury shares | | | | (600) | (600) | | | (600) |
| Net changes in items other than shareholders' equity | | | | | | 86,619 | 86,619 | 86,619 |
| Total changes during period | - | - | 5,821,110 | (600) | 5,820,510 | 86,619 | 86,619 | 5,907,130 |
| Balance at end of period | 1,983,000 | 2,871,307 | 61,836,559 | (64,924) | 66,625,942 | 247,113 | 247,113 | 66,873,055 |

(Thousands of yen)

| | Fiscal year ended March 31, 2023 | Fiscal year ended March 31, 2024 | |
|---|-------------------------------------|-------------------------------------|--|
| Cash flows from operating activities | | | |
| Profit before income taxes | 9,368,654 | 11,343,151 | |
| Depreciation | 380,232 | 512,895 | |
| Amortization of goodwill | 35,000 | 35,000 | |
| Loss on valuation of inventories | 1,179,040 | - | |
| Increase (decrease) in retirement benefit liability | 16,965 | 6,312 | |
| Increase (decrease) in provision for retirement benefits for directors (and other officers) | 3,062 | 5,625 | |
| Interest and dividend income | (12,919) | (32,377) | |
| Interest expenses | 374,074 | 518,698 | |
| Decrease (increase) in trade receivables | 2,219,177 | (2,048,666) | |
| Decrease (increase) in inventories | (20,871,413) | (39,791,378) | |
| Increase (decrease) in trade payables | (589,989) | 2,050,655 | |
| Increase (decrease) in advances received | (333,761) | 692,358 | |
| Increase (decrease) in accrued consumption taxes | (8,480) | 161,983 | |
| Other, net | (1,113,743) | (901,040) | |
| Subtotal | (9,354,100) | (27,446,783) | |
| Interest and dividends received | 12,861 | 32,321 | |
| Proceeds from insurance income | 314,528 | 34,415 | |
| Interest paid | (526,559) | (574,946) | |
| Income taxes paid | (3,307,685) | (4,258,878) | |
| Net cash provided by (used in) operating activities | (12,860,955) | (32,213,870) | |
| Cash flows from investing activities | | | |
| Payments into time deposits | (438,380) | (519,742) | |
| Proceeds from withdrawal of time deposits | 639,439 | 519,742 | |
| Purchase of property, plant and equipment | (2,953,119) | (556,269) | |
| Purchase of intangible assets | (2,051,969) | (32,820) | |
| Purchase of investment securities | (8,800) | (9,683) | |
| Other, net | (7,084) | (4,443) | |
| Net cash provided by (used in) investing activities | (4,819,913) | (603,217) | |
| Cash flows from financing activities | | | |
| Net increase (decrease) in short-term borrowings | 1,578,000 | 1,615,200 | |
| Repayments of lease liabilities | (134,686) | (125,985) | |
| Proceeds from long-term borrowings | 33,417,800 | 49,621,200 | |
| Repayments of long-term borrowings | (17,226,724) | (26,901,643) | |
| Proceeds from issuance of bonds | - | 494,360 | |
| Redemption of bonds | - | (500,000) | |
| Purchase of treasury shares | - | (600) | |
| Dividends paid | (925,761) | (1,696,323) | |
| Net cash provided by (used in) financing activities | 16,708,627 | 22,506,207 | |
| Net increase (decrease) in cash and cash equivalents | (972,241) | (10,310,880) | |
| Cash and cash equivalents at beginning of period | 26,999,274 | 26,027,033 | |
| Cash and cash equivalents at end of period | 26,027,033 | 15,716,152 | |